



March 25, 2025

VIA EMAIL

The Honorable John E. Dailey  
Mayor, City of Tallahassee

VIA EMAIL

Reese Goad, City Manager  
City of Tallahassee

300 S. Adams Street  
Tallahassee, FL 32301

RE: City Property Leased to TMH

Dear Mayor Dailey and Mr. Goad,

Thank you for meeting with us yesterday to discuss the property the City of Tallahassee has leased to Tallahassee Memorial HealthCare (TMH). As outlined in the lease agreement, this property includes land, buildings, improvements, equipment, furniture, and other assets essential to our operations.

From yesterday's meeting, we understand the City is considering the potential sale of this leased property. Should the City decide to move forward with a sale or other disposition, the TMH Board of Directors formally requests that ownership of the property and assets be transferred to TMH, aligning property ownership with operational responsibility.

We recognize that the City may consider other options, including a potential sale to Florida State University (FSU). However, we strongly believe that keeping TMH locally governed and community-focused is in the best interest of the residents of Tallahassee and the surrounding region. For more than 75 years, TMH has operated as an independent, nonprofit healthcare system governed by a local, volunteer Board of Directors. We remain deeply committed to this community-based, patient-centered approach.

While the residents of Tallahassee own the land, buildings, and equipment on our main campus, TMH does not receive local government tax support and is solely responsible for funding hospital operations and infrastructure investments. Since 2000, TMH has invested almost \$1 billion in facilities and equipment to ensure high-quality care for our region.

1300 Miccosukee Road  
Tallahassee, Florida 32308  
850-431-1155 | [TMH.ORG](http://TMH.ORG)

In just the past year:

- 30,000+ inpatients received care at TMH
- 3,300+ babies were delivered
- 18,000+ surgeries were performed
- 140,000+ emergency visits were provided
- Nearly 1 million patients were treated in our outpatient clinics

In 2021, TMH and FSU collaborated closely to develop and approve the Academic Health Center Strategic Alignment Plan intended to jointly oversee certain programs where our missions align, such as research and medical education. This model- previously approved by FSU- does not require or involve hospital ownership by FSU. Shifting ownership to FSU would not serve the best interests of our patients or the community, as it would dilute local governance and operational control.

Currently, FSU's Board of Trustees is comprised of individuals from across the state. As an arm of the State of Florida, FSU is governed by state-level leadership, which may not always prioritize the specific healthcare needs of our local community. Additionally, TMH maintains vital partnerships with Florida A&M University, Tallahassee State College, and other educational institutions. Preserving these relationships is essential to expanding healthcare education opportunities in our region.

Furthermore, we respectfully request that the City Commission promptly confirm the proposed updates to TMH's governing documents. This governance structure is vital for our long-term strategic planning, oversight of other entities and partnerships, and safeguarding TMH's ability to serve the community without being subjected to governance or interests focused outside our region.

The potential sale of the leased properties should be considered separately and deliberated in due course.

Respectfully,

This letter is sent on behalf of the entire TMH Board of Directors, who are as follows:

Narlin Beaty, M.D.	Sally Bradshaw	Joedrecka Brown-Speights, M.D.
Beth Corum	Carlos Campo, M.D.	Fran Close, Ph.D.
William Dixon, M.D.	Andrew Gay	Allison Harrell
Claire Harrison	James Killius, M.D.	Thomas Noel, M.D.
G. Mark O'Bryant	Ananth Prasad	Cissy Proctor
Katrina Rolle	Paul Sullivan	Hugh VanLandingham, M.D.
Claude Walker	Bill Wertman	Mark Wheeler, M.D.

Cc: Tallahassee City Commissioner Jeremy Matlow (VIA EMAIL)  
Tallahassee City Commissioner Jack Porter (VIA EMAIL)  
Tallahassee City Commissioner Curtis Richardson (VIA EMAIL)  
Tallahassee City Commissioner Dianne Williams-Cox (VIA EMAIL)  
TMH, Inc. Board Members (VIA EMAIL)