



FLORIDA STATE UNIVERSITY  
OFFICE OF THE PRESIDENT

March 24, 2025

Mayor John E. Dailey  
Mayor Pro Tem Dianne Williams-Cox  
Commissioner Jeremy Matlow  
Commissioner Jacqueline "Jack" Porter  
Commissioner Curtis Richardson  
300 S Adams St  
Tallahassee, FL 32301

Dear Mayor Dailey and Members of the Tallahassee City Commission,

I am writing to express Florida State University's interest in the potential establishment of an Academic Medical Center in Tallahassee, which is one of several options included in the recent informational agenda item for the upcoming March 26 City Commission meeting.

As you are aware, FSU has a longstanding relationship with TMH in Tallahassee. Hundreds of our students, faculty and staff are integrated into programs that support health care in our community, and this will only grow as we further enhance the FSU Health initiative. As examples, our College of Medicine and Nursing students have participated in clinical training at TMH and our music therapy students have gained valuable experience at TMH for decades. Our College of Medicine has residency programs in internal medicine, general surgery, psychiatry, and will soon add family medicine.

The establishment of an Academic Medical Center in Tallahassee would align our community with national trends and offers numerous benefits to our city. FSU would be committed to developing an Academic Medical Center in Tallahassee that puts the community first and preserves what we all value regarding the community aspects of TMH. The Academic Medical Center would enhance healthcare services, attract top-tier medical professionals, and improve health outcomes for residents. Additionally, it would stimulate economic growth, adding millions annually to the local economy and support hundreds of new jobs. The center would also provide cutting-edge educational opportunities for medical students and healthcare professionals and foster groundbreaking research and innovation. At the same time, it would position Tallahassee as a regional healthcare hub, reflecting the growing importance of integrating education, research, and clinical care while providing the same enhanced benefits.

We are eager to explore this opportunity in greater detail and discuss how we can work together with the City of Tallahassee and TMH to bring this vision to fruition. More recently, Florida State has worked closely with the State of Florida, City of Tallahassee, and TMH to establish the new \$134 million Academic Health Center facility currently under construction. This new facility will serve the needs of our community in unprecedented ways. In addition, Florida State is also building an acute care hospital under the FSU Health name in Panama City Beach and partnering with TMH as the operator. Both of these projects demonstrate the viability of and align well with the long-term goal of establishing a comprehensive Academic Medical Center in Tallahassee.

I look forward to engaging in meaningful dialogue with Mayor Dailey, the City Commission, City Manager Goad, and TMH to advance this important initiative.

Thank you for your consideration.

Sincerely,

A handwritten signature in blue ink that reads "Richard D. McCullough". The signature is fluid and cursive, with a large, stylized "M" and "C".

Richard D. McCullough, Ph.D.  
President

CC: City Manager Goad